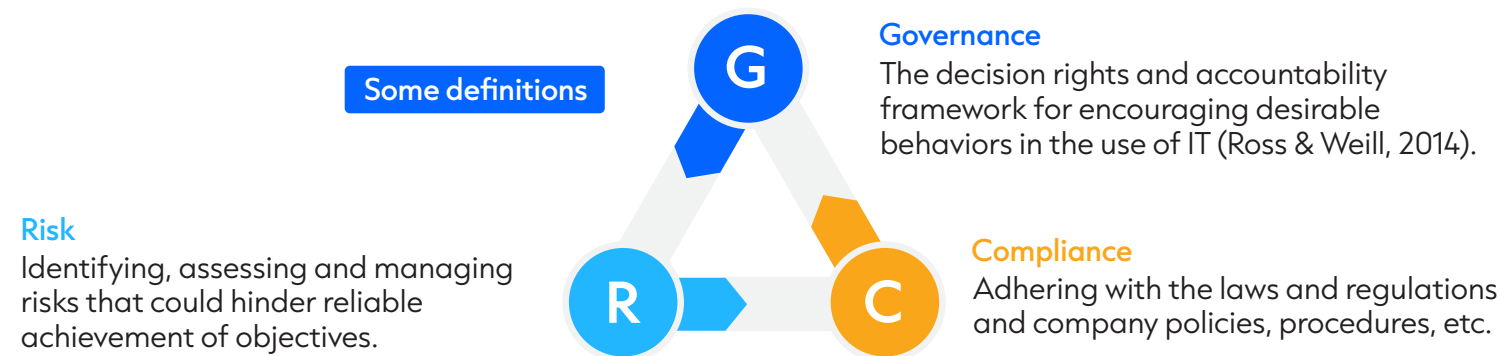


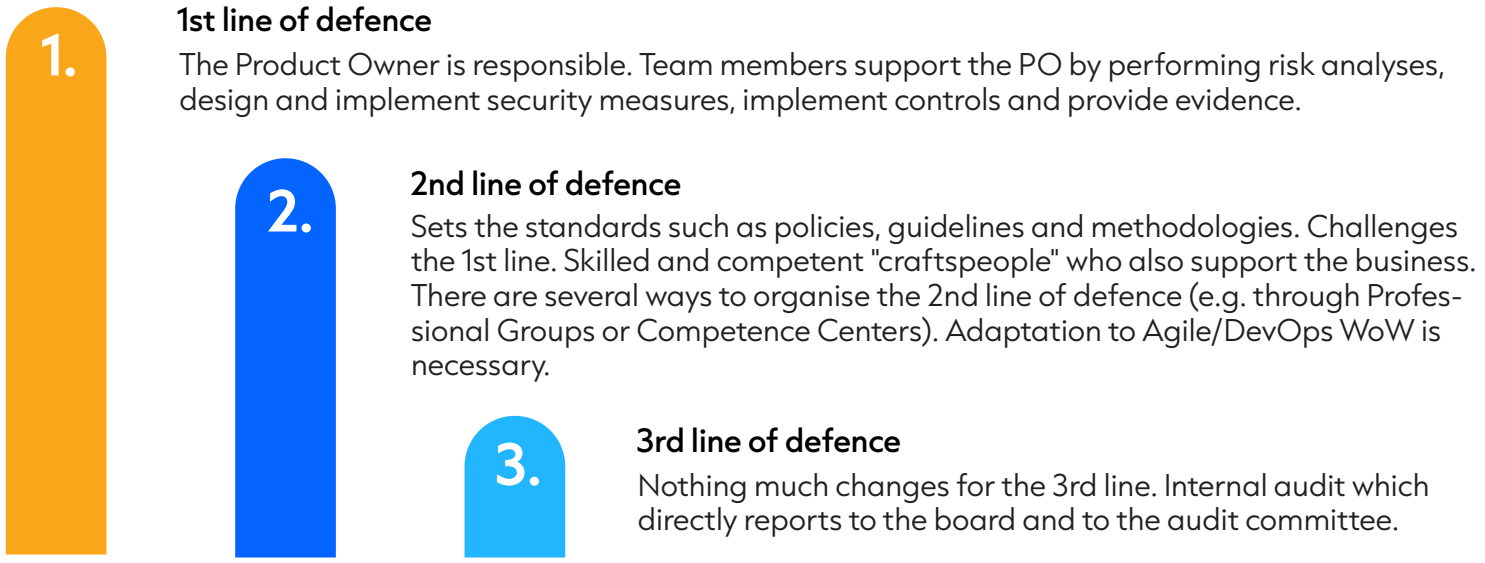
# The basics

## ① The dilemma of GRC and agility

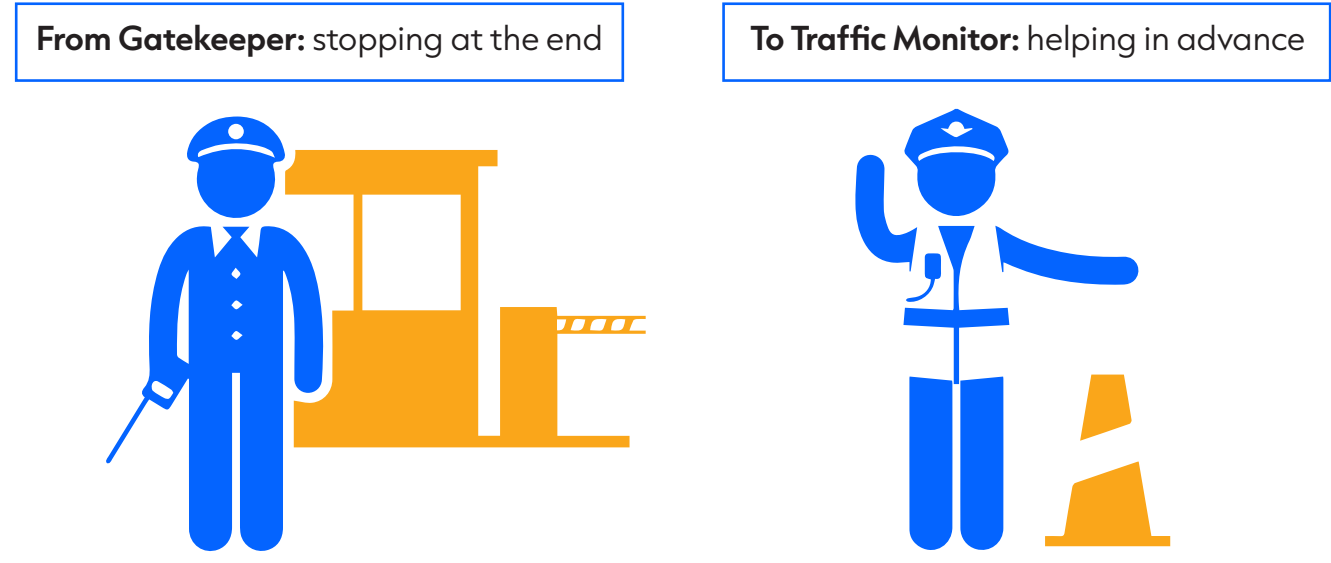


**How to solve the Risk vs Agile dilemma?**  
 Agile focussing on fast and flexible delivery, with gradual improvements.  
 Risk focusses on control of a process, situation or change; this requires knowing in advance what will be changed.

## ② 3L(OD) model is a key first step: Agile/ DevOps teams are responsible for risk

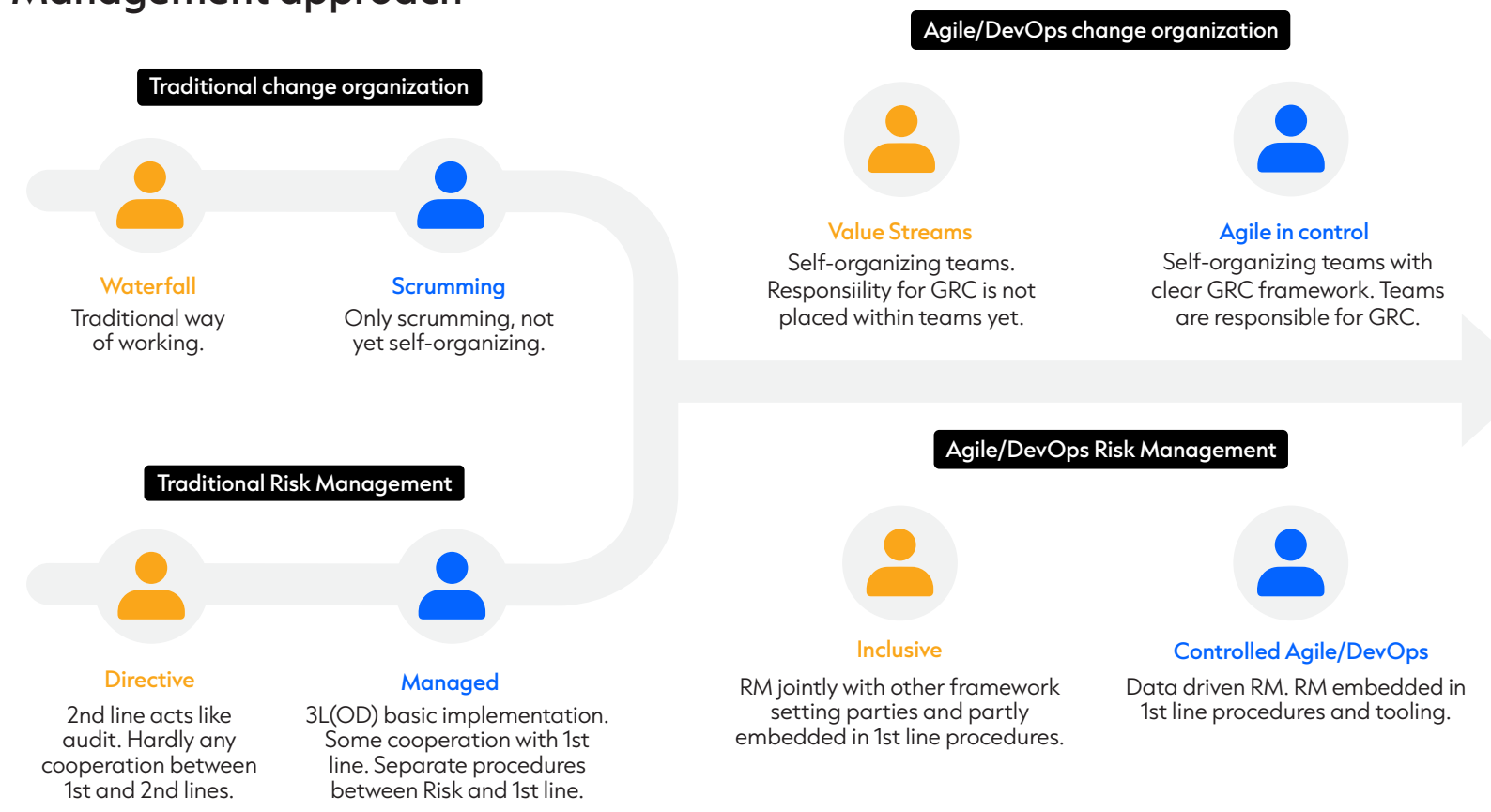


## ③ Risk Management culture: The role of Risk and Compliance needs to change

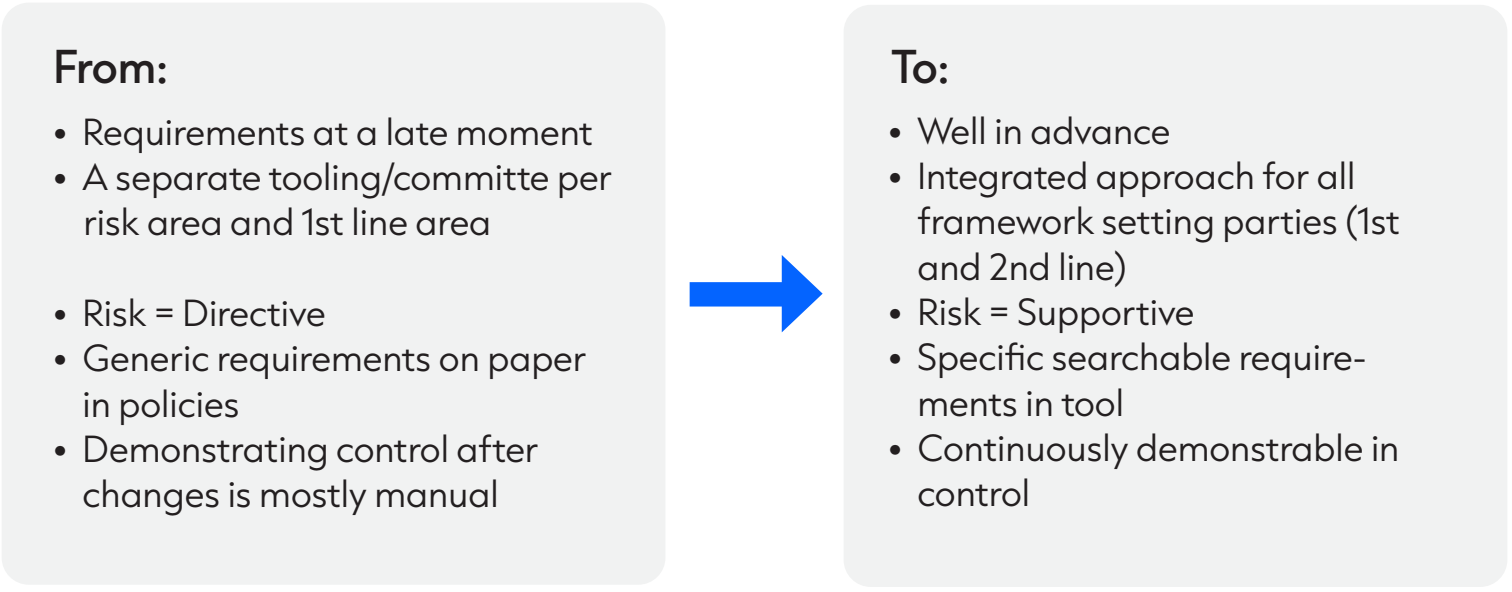


# Growth in maturity

## ④ A mature Agile/ Devops organization needs a mature and Agile Risk Management approach

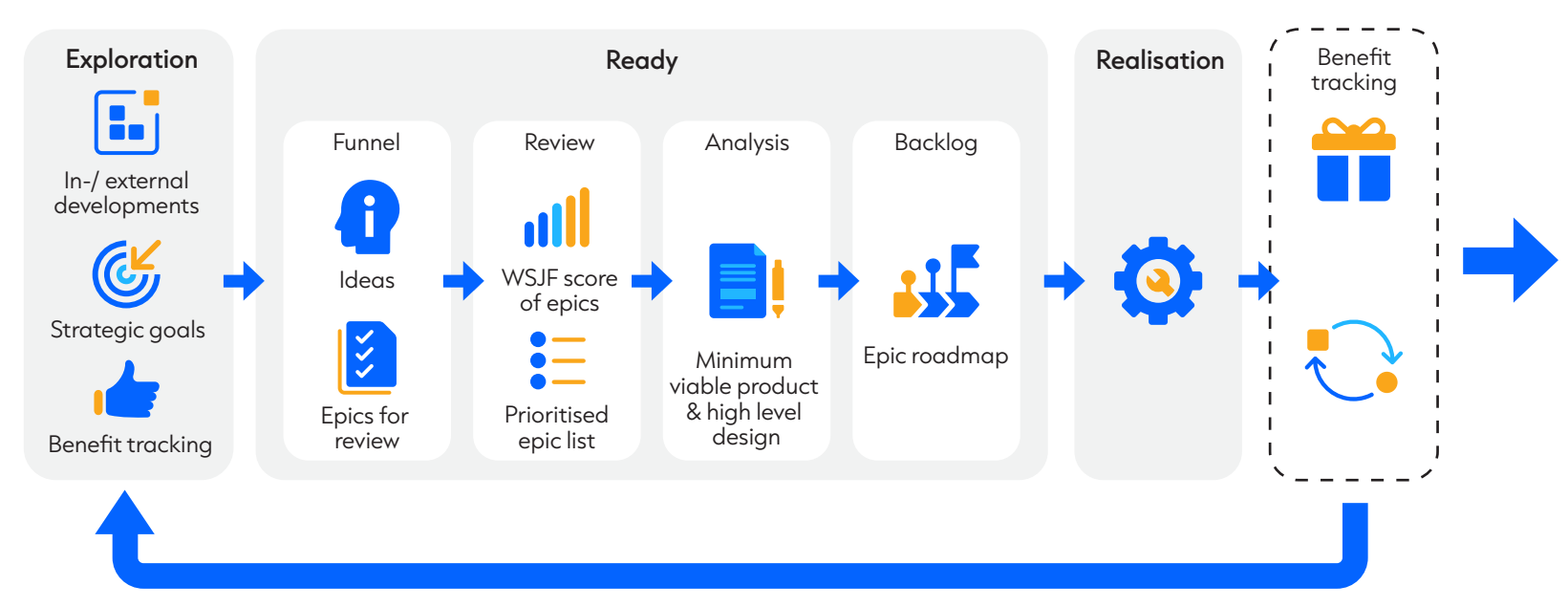


## ⑤ Growth in maturity is needed on the following topics

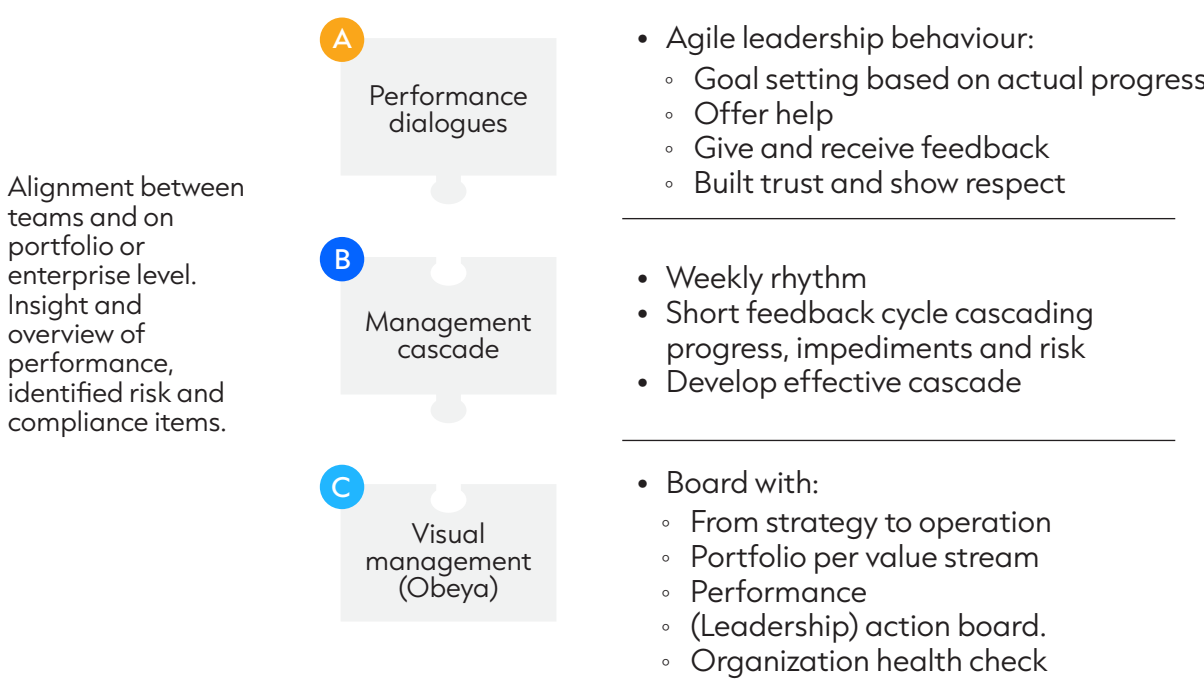


# Embed in processes

## ⑥ Involvement of Risk and Compliance early in the ready phase prevents rework later



## ⑦ Track progress via Obeya: Visualize, inspect and adapt



## ⑧ Use the Agile/ Devops delivery process to be in control

